### Ten Years toward a Culture of Assessment

**Higher Learning Commission 2012** 

- Peter Barger, Director of Institutional Assessment and Accreditation and Professor of Economics and Finance
- Economics and Finance
  Fran Navakas, Director of
  Integrative Studies and Professor
  of English
  Stephen Maynard Caliendo, Chair,
  Academic Programs Assessment
  Committee and Professor of
  Political Science
  Carolines St. Clair, Past Chair
- Caroline St. Clair, Past Chair, Academic Programs Assessment Committee and Associate Professor of Computer Science



- Private
- Liberal Arts
- Comprehensive
- Residential
- Suburban
- Four Divisions
- NORTH CENTRAL COLLEGE T NAPERVILLE, ILLINOIS Founded 1861
- Full-Time Undergraduates: 2449Full-Time Graduates: 109

Part-Time Undergraduates: 179 Part-Time Graduates: 150

### 2000-2010

HLC 2000

"The North Central faculty has not fully recognized the value of systematic assessment of student achievement."

HLC 2010 "The institution has established a campus wide culture of

assessment."

#### How?

• Improving Assessment: Dr. St. Clair

• Assessment Program in Place: Dr. Caliendo

• General Education Assessment: Dr. Navakas

Program Review: Dr. BargerPEAQ Self-Study: Dr. St. Clair

• Sustaining Momentum: Dr. Caliendo

Academic Programs Assessment Committee (APAC)

- Established in 2004
- Chair (faculty), Faculty (4), Associate Academic Dean
- · Committee's Goals
  - $\boldsymbol{-}$  gain an understanding of assessment
  - develop key terminology and a process to use on campus
  - educate faculty (develop a culture of assessment)

APAC: Developing a Culture Terminology

Keep It Simple!

Mission Statement

**Student Learning Outcomes** 

Let mistakes happen!

Offer assistance but let departments learn on their own.

# APAC: Developing a Culture Process

#### Make it Attainable

**Yearly Process** 

Do Something - Anything

Close the Loop

#### Make it Easy

Online Tracking System – Database Scheduled Time for Assessment Activities

NORTH CENTRAL COLLEGE Naperville, II.

About Ut | Admission | Academic | Admission | Academic | Student Student | Student Life | Make a Git | Location | Apply New >

Assessment Admission | Academic | Admission | Academic | Student Life | Make a Git | Location | Apply New >

Assessment Admission | Academic | Admission | Academic | Student Life | Admission | Academic programs |

- For information on academic assessment for college as a virtue, see <u>publicated Assessment Admission Programs</u>

- For information on assessment of the College as a virtue, see <u>publicated Assessment Admission Programs</u>

- Admission | Academic Programs |

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- Admission | Academic Programs |

- For information on assessment and publication of the Assessment Committee |

- For information on assessment and publication publication |

- For information on assessment Admission |

- For information of the College as a virtue, see <u>publicated Assessment Admission |

- For information on assessment Admission |

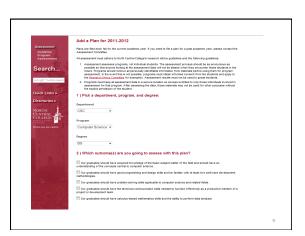
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White a	Enter your plan:  What will be the method of assessment for this student learning outcome? (a specific standardization	
	examination, a set of course-based assessments, evaluation of samples of student workportfolio review, etc.)	
	What specific population of group of students will be assessed? (For example, all incoming freshmen in beginning major courses, all graduating seniors in the program, student random sample from a large elective course, etc.)	
	How many students will be assessed? (Number of students in samples used as data, number of portfolios will be examined, etc.)	

### APAC: Developing a Culture Education

Provide Opportunities

workshops – on/off campus

conferences – on/off campus
liaison meetings

**Provide Funding** 

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#### **General Education and Assessment**

GE assessment mirrors the developmental arc of a decade of assessment at large

- From abstract framing of goals to assessable learning outcomes that meaningfully describe and measure student learning
- From centralized assessment by a few to widespread engagement in a culture of evidence
- Continuing focus on program improvement and dialogue about the values of liberal learning

# Unique Aspects of General Education Assessment

- Separate website for tracking and analyzing general education assessment projects, trends
- Hub concept for drawing faculty across the College into general education conversations about method and outcome
- Balance between internal assessment practices and strategic use of nationally-normed tests across integrative strand and core requirements—a work in progress

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# GE Synergies with Assessment Processes at Large

- Intersections in committee membership
- Role of general education assessment in program review and curricular decision-making
- Timing of assessment rotations to complement departmental/program initiatives
- Synergistic faculty development, funding of scholarship of assessment, resource sharing

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## Long-Term Assessment Cycle

- Program Review
- HLC Self-Study for Accreditation
- Post HLC Review and Sustaining Momentum

## **Academic Program Review**

- Planning and introduction
- Guidelines
- Structure
- Program Assessment and Program Review

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#### Academic Program Review: Guidelines

- Mission
- Recent History
- Curriculum
- Student Learning
- Faculty
- Facilities and Equipment
- Student Opportunities and Institutional Activities
- Summary and Future Action

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# **HLC Self-Study for Accreditation**

#### Proving a "Culture" of Assessment

Discussed APAC and the process
Provided access to the database
Provided data on # programs completing
assessment plans/reports

Simply Assessing programs is not enough!

## Culture of Assessment: **Disciplinary Participation**

	2006-07	2007-08	2008-09	2009-10	2010-11
Mission Statements in Place	63% (26/41)	100% (39/39)	100%	100%	100%
Learning Outcomes in Place	93% (161/174)	98% (161/164)	98% (161/165)	98% (172/176*)	97% (171/176)
Assessment Plans Filed	53% (93/174)	86% (141/164)	77% (127/165)	93% (161/173)	67% (111/165)
Assessment Reports Filed**	90% (78/87)	92% (87/95)	77% (112/146)	93% (123/132)	71% (121/173)

<sup>\*</sup>Beginning in 2009, the twelve General Education learning outcomes were included in these statistics
\*\*The denominator for reports only includes programs that had plans filed the previous year.

# **HLC Self-Study for Accreditation**

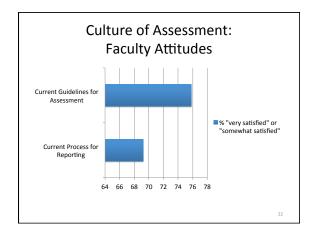
Added Two Areas of Information Educating ourselves and others Conferences/workshops attended Presentations on assessment

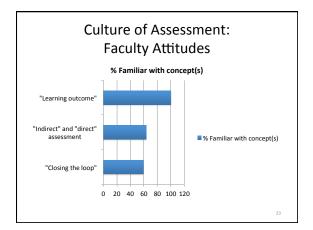
Closing the loop

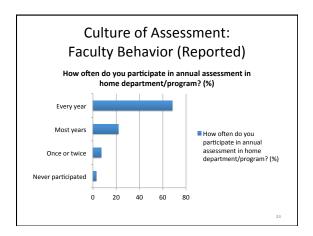
Department/Programs Curriculum Decisions Academic Programs and Policies Committee (APPC) use of assessment data

## **Culture of Assessment: Faculty Attitudes**

- Survey of (full-time) faculty attitudes about the process of assessment (spring 2011)
- Online (Survey Monkey)
- 50% response rate (70/139)







# Culture of Assessment: Faculty Behavior

- Presentation at disciplinary conferences
- Increasingly detailed questions about process
- Funding applications reflect broader array of programs

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## Culture of Assessment: Remaining Challenges

- Increased participation and "buy-in"
- Minors and certificates (low-N programs)
- Information Technology barriers and limitations

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#### Momentum: Meta-assessment

- Opportunity for programs to forego direct assessment to take a holistic approach to consider past results
- Not mandated, but encouraged and supported
- Once every seven years (to correspond to Program Review)

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